

# Rebecca L. Burgess

 rebecca.l.brgss@gmail.com

 469-826-7850

 www.linkedin.com/in/rebeccalburgess

 @TheSubtleNotes

Public policy professional bridging the theory-practice divide. Committed advocate for a strong civil society and a vibrant foreign policy. Progressive academic, administrative, programmatic, and operational experience within public policy nonprofits and academia. Delivering insight into issues including civil-military relations; national security and transatlantic relations; and the institutions of civil and political society, toward empowering individuals and strengthening diverse and free communities.

## Education

- 2010-09 - 2024-04    **"The Political Psychology of Empire: Glory and Virtue, Philanthropia and Thumos, Homonia and the Ecumene in Plutarch's Parallel Lives", Ph.D., With Honors**  
*University of Dallas, Irving, Texas*
- 2006-08 - 2010-05    **Politics, Masters Degree**  
*University of Dallas, Irving, Texas*
- 2002-08 - 2006-05    **English Literature; Minor: French Studies, Bachelor of Arts**  
*University of Dallas, Irving, TX*

## Experience

- 2023-09 - present    **Senior Fellow**  
*Yorktown Institute, Washington, D.C.*  
Focusing on great power competition and the US military supremacy that must undergird American grand strategy, through alliance building, restoring economic and manufacturing potential, defending national institutions, and reorienting naval and military power toward the "supercontinent" of Eurasia.
- 2021-09 - present    **Acting Editor-in-Chief / Senior Editor**  
*American Purpose*  
Providing editorial direction to publication alongside co-founders Francis Fukuyama and former Radio Free Europe president Jeffrey Gedmin. Masthead responsibilities, fielding and soliciting pitches, representing the publication, and hosting public and private discussions on foreign and domestic politics, national security affairs, and arts and culture issues.
- 2021-04 - present    **Veterans & Military Families Consultant (Contract)**  
*George W. Bush Presidential Center, Dallas, Texas*  
Provide research and messaging guidance on All Volunteer Force, veterans, and military family issues including by project design and management for senior Bush Institute staff and a 35+ member Taskforce; research, writing, editing, and public speaking.
- 2020-10 - present    **Editor; Acting Director; Associate Scholar**  
*Classics of Strategy & Diplomacy Project, Washington, D.C.*  
Developed and launched new website, publishing processes, business operations, & strategic planning for an online resource bank and community of scholars & practitioners (classicsofstrategy.com), supporting military and civilian students & practitioners of Grand Strategy, Geopolitics, & Great Power Competition.

2014-02 - 2020-04

## **Research Fellow, Foreign & Defense Policy; Social, Cultural, Constitutional Studies Program Manager, Program on American Citizenship**

*American Enterprise Institute, Washington, D.C.*

Instigate, coordinate, and publish public policy research on aspects of American defense, domestic policy, and civic life (including military-civilian relations; the military life cycle, veterans and society; democratic institutions; citizenship, voting, and the political process; Constitutionalism; civic education, civic literacy, and civic engagement; the professions and civic life) for academic, policy-making, professional, and popular audiences

Manage and execute programmatic and administrative aspects, including identifying and nurturing research and project partners; building, staffing, participating in stakeholder, professional, and academic conferences; public speaking and stakeholder and donor engagement; grant writing and reporting; mentoring and managing staff of research assistants and interns

2012-02 - 2014-02

## **Director of Programs for External Affairs & Deputy Editor**

*Private College, Hillsdale, Michigan*

Designed, built, directed all aspects of the Center for Constructive Alternatives quarterly seminar series; National Leadership Seminars; the Eugene C. Pulliam Distinguished Visiting Fellow in Journalism Program; Summer Constitution Retreat for Congressional Staffers; and the Free Market Forum. Additionally, organized and directed gala, commencement, and high-level donor events for 100-1,000 guests

Edited monthly speech digest "Imprimis"; provided strategic planning to grow circulation from 1.8 to 3 million monthly subscribers. Co-planned and published robust offering of online courses, including editorial oversight for creation of iBook and website versions of "The U.S. Constitution: A Reader"

2006-01 - 2012-01

## **Director of Student & Residence Life**

*University of Dallas, Irving, Texas*

Directed the programming, counseling, crisis intervention, conflict resolution, student discipline, and administrative procedures associated with the operation of university student housing. Developed university policies in compliance with federal, state, and local laws, statutes, guidance letters, and industry best practices; coordinated with university-wide offices on retention models and student mental and academic health. Supervised, trained, mentored, evaluated, hired 100+ professional and paraprofessional staff annually.



## **Professional Appointments**

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American Swiss Foundation, Young Leader 2022

Law & Liberty, Contributing Editor & Guest Podcast Host

Independent Women's Forum, Visiting Fellow

Foundation for Defense of Democracies, 2021 National Security Fellow

Combined Arms; Advisory Board Member, 2020- present

Thomas Jefferson Foundation/Monticello Young Advisors Board Member, 2019- present

iCivics, Advisory Board Member, 2017- present

"Athens, Jerusalem, and Philadelphia: Politics and its Limits." AEI Summer Honors Course (Summer 2018-19). Co-directed and taught with Gary J. Schmitt

SME guest lecturer/professor, panelist, commentator, and public speaker for institutions such as The US Military Academy, Baylor University, University of San Francisco, Georgetown University, the Tikvah Fund, American Enterprise Institute, the George W. Bush Institute Stand-To Taskforce, the Warrior-Scholar Project, the American Legion, the Hertog Foundation, and America 250 Foundation, among others



## Congressional Testimony and Statements

### "Civic Education, the Essential Substrata of Military and National Service."

Invited Statement for the National Commission on Military, National, and Public Service

### "From a Social Deficit to a Social Asset Model: How Congress and VA can Empower Veterans and Reverse the 'Broken' Veteran Narrative"

Testimony before the Committee on Veterans Affairs Subcommittee on Economic Opportunity, Hearing on Pending Legislation

### "Empowering Veterans in Civilianhood: Reshaping the Narrative through the VET OPP Act"

Statement before the House Committee on Veterans' Affairs

Subcommittee on Economic Opportunity on H.R. 2409; H.R. 5452; H.R. 5644; H.R. 5649; and a draft bill titled, "To Amend the Servicemembers Civil Relief Act to provide for the termination by a spouse of a lessee of certain leases when the lessee dies while in military service."



## Publications

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### Books

*McCulloch v. Maryland at 200: Debating John Marshall's Jurisprudence*. Maryland: Rowman & Littlefield, 2020. Co-edited with Gary J. Schmitt

*Is Congress Broken? The Virtues and Defects of Partisanship and Gridlock*. Washington, D.C.: Brookings Institution Press, 2017. (Uncredited) Producer & co-editor with William F. Connelly, Jr., John Pitney Jr., and Gary J. Schmitt

*The Imperial Presidency and the Constitution*. Maryland: Rowman & Littlefield, 2017. (Uncredited) Producer & co-editor with Gary J. Schmitt, Joseph M. Bessette, and Andrew E. Busch

*The Professions and Civic Life*. Maryland: Lexington Books, 2016. (Uncredited) Producer & co-editor with Gary J. Schmitt

*Trendsetting Charter Schools: Raising the Bar for Civic Education (New Frontiers in Education Series)*. Maryland: Rowman & Littlefield, 2015. (Uncredited) Producer & co-editor with Gary J. Schmitt and Cheryl Miller

*Imprimis on Politics, Economics, Culture, National Defense, and the Constitution. A Fortieth Anniversary Collection*. Michigan: Hillsdale College Press, 2012. (Uncredited) co-editor with Douglas A. Jeffrey

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### Book Chapters

"Threadbare Citizenship: Civic Education and the Making of the American Citizen." *American Citizenship and the Constitution*, ed. Joseph Postell. Oklahoma: University of Oklahoma Press, 2022

"Unemployment and Civic Disengagement: What Cause and What Effect?" *The Youth Unemployment Crisis: A Reference Handbook*, ed. Christina Villegas. California: ABC-CLIO Contemporary World Issues Series, 2018

"The Other End of Pennsylvania Avenue: The Executive Branch," *Is Congress Broken? The Virtues and Defects of Partisanship and Gridlock*. Washington, D.C.: Brookings Institution Press, 2017. Co-authored with Gary J. Schmitt

"Introduction," *The Professions and Civic Life*. Maryland: Lexington Books, 2016. Co-authored with Gary J. Schmitt

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### White Papers and Reports

"Veterans in State Legislative Chambers, Snapshot 2020 Edition." American Enterprise Institute. February 2020

"Mapping Veterans: Not Who You Think, Not Where You Think." American Enterprise Institute. November 2019

American Enterprise Institute. May 2019

"VA Mission Access Map." American Enterprise Institute. May 2019

"Economic Opportunity, Transition Assistance, and the 21st-century Veteran: The case for a Fourth VA Administration." American Enterprise Institute. March 2018

"Second Service: Military Veterans and Public Office." American Enterprise Institute. November 2016

"Civic Education Professional Development: The Lay of the Land." American Enterprise Institute. March 2015

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## *Articles*

### **American Purpose**

"America's Military Recruitment Crisis." March 14, 2024

"A Quick Primer on 21st Century Israel." October 18, 2023

"Selling the Army." July 26, 2023

"The Veteran." November 11, 2022

"Soldiers after War." October 1, 2021

"A Political History of Backstabbing." October 30, 2020

### **Independent Women's Forum**

Military Recruitment Crisis: What if it *is* the Product?

What, for the Veteran, Does 'Transition' Mean?

Thoughts on Veterans and 'Second Service'

Considering the Veterans

Reflecting on the Roots of the AVF at 50

The Canada-US Military's Christmas Mission

The Schooling Challenge for Military Kids

Children of the Flag

They Also Serve: Snapshot of America's Military Families

The Military's Families

Thanksgiving, War, and Peace

The Women Who've Served

Some Highlights of the Post-9/11 Veteran

Not All Veterans Are Created Equal

Where Veterans Live

Veterans and Political Office

Veterans by the Numbers—Some Things We Do Know

Veterans by the Numbers, 2022—or Not

Thirty Things about Veterans This November

For the VA, The \$400 Million VRRAP Failure is Harly a One-Off

The Transmigrations of Soldiers

Removing the Roadblocks to Success for Veterans in Higher Education

### **InsideSources**

"On Memorial Day, Remember also the Lives Saved by War." May 23, 2019

"The Significance of Veterans Day." November 9, 2018

"Remembering the 'Father of All Moral Principle'." July 3, 2018

"Liberty's Precedents." With Gary Schmitt. June 15, 2018

"Our Veterans Deserve Better." November 7, 2017

"Point: Our Democracy is not Broken." July 8, 2016

### **Law & Liberty**

"Plutarch's Gift." January 25, 2024

"Scenes from a Kibbutz." November 15, 2023

"Saluting those Who Freely Serve," August 22, 2023

"The Idea of the American Veteran." November 11, 2022

"Forgotten Soldiers and the Duty to Serve." August 3, 2022  
"The Lost Veterans of Donbas." February 21, 2022  
"Requiem and Renewal After 9/11." September 22, 2021  
"Hearts, Purpled." January 5, 2021.  
"Phonies and the Past." November 6, 2019  
"Plutarch and the Statesman's Qualities of Soul." April 30, 2018.

### **National Review**

"Triaging the VA." July 2024  
"How Corbyn Revitalized the British Left." August 29, 2017  
"Regulating Innocence on Campus." June 18, 2015

### **Newsweek**

"Have Millenials Fallen out of Love with Democracy?" September 2, 2016  
"The Slander of the 'Broken Veteran'." May 9, 2015

### **Real Clear Defense**

"The Medical Debt We Owe to the Vietnam War—and Vietnam Veterans." April 5, 2022  
"Between the Promise and the Practice of VA Care." March 9, 2022  
"Captain Charlie's Service." April 28, 2021  
Veterans, Society, and Suicide." September 21, 2017  
"Veterans: A Lifetime of 'Second Service'." July 25, 2017  
"Five Things to Think about with VA Reform." May 3, 2017  
"Mental Health Needs and the Soldier-as-Victim Narrative." December 27, 2016  
"America's Duty to those Who Gave the Last Full Measure of Devotion." August 23, 2016  
"Serving after Serving: Vets in Public Office" April 13, 2016

### **Strategy Bridge**

#Reviewing Mike McGregor's Portrait: Kyle Carpenter. May 12, 2021.  
"What Compelled the Roman Way of Warfare? #Reviewing Killing for the Republic." March 25, 2020

### **The American Interest**

"The Other Third Rail in American Politics." February 21, 2020  
"Flag Pins and Shoulder Patches." December 27, 2018  
"What Happens on Campus Doesn't Stay There." May 30, 2017  
"Shakespeare's Civic Art and the Politics of Poetry." June 17, 2016  
"After Johnny's Marched Home." November 11, 2015

### **The Hill**

"America's Veterans: A Vibrant Group with a Lifetime of 'Second Service'." July 23, 2017  
"Why Veterans are Underrepresented in Congress." With Gary Schmitt. October 28, 2016  
"Disgusted with Trump vs. Clinton? Blame America's Civic Education." October 4, 2016

### **The Wall Street Journal**

"The VA Continues a Centuries-long History of Scandal." June 26, 2018  
"Save the Veterans Choice Program." With Jeff Cleland. December 25, 2017  
"From Cicero to Trump, They're All in Plutarch's 'Lives'." With Hugh Liebert. September 1, 2017  
"What We Don't Know About Veterans." With Gary Schmitt. June 13, 2017  
"Trump's Promise to Veterans." April 13, 2017

### **The Weekly Standard**

"French Adoption." With Gary Schmitt. July 21, 2017  
"Giving Madison his Due." March 31, 2017  
"A Case for Optimism at the VA." February 2, 2017  
"Age of the Furies." August 8, 2016  
"In Search of Good Citizens." May 4, 2016  
"One Person, One Vote." December 16, 2015

"On Veterans Day." November 11, 2015  
"On Memorial Day." May 25, 2015  
"Immigration and Representation." With Gary Schmitt. December 12, 2014

### **War on the Rocks**

"Beyond the 'Broken Veteran': A History of America's Relationship with its Ex-soldiers." March 7, 2018

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### *AEIdeas*

"Veterans in Politics: Super Tuesday 2020." March 6, 2020  
"A Trust Fund for Vets?" June 25, 2019  
"The VA Mission Act Goes Live." June 6, 2019  
"Macron's Great National Debate Doesn't Change the Fact that Someone Has to Govern." With Gary Schmitt. January 15, 2019  
"After the Midterms: Veterans in the 116th Congress." November 20, 2018  
"Same Midterm Song, Different Primary Verse: Veterans in the Arizona and Florida Races." August 30, 2018  
"Superdelegates No More: On the DNC's Weekend Decision." With Gary Schmitt. August 27, 2018  
"Pre-Labor Day Primary Roundup: Veteran Candidates in Alaska, Connecticut, Minnesota, Vermont, Wisconsin, and Wyoming." August 23, 2018  
"The (August) Primaries State of Mind: Lukewarm on Veteran Candidates." August 9, 2018  
"After Action Report: How Military Veterans Did in the June 26th Primaries." July 2, 2018  
"June 12th Primary: How the Veterans Fared in the Virginia, South Carolina, Nevada, North Dakota, and Maine." June 19, 2018  
"June's Eight State Super Primary: How the Veterans Fared." June 8, 2018  
"Primary Post-Facto: How Veterans Fared in Arkansas, Georgia, Kentucky." June 5, 2018  
"Primary Time in Idaho, Nebraska, Oregon, and Pennsylvania: Vets in Politics Edition." May 17, 2018  
"The Primaries and the 'Land of Lincoln': Veterans and Politics Edition." March 20, 2018  
"Pennsylvania's Special Election: Veterans and Public Office Edition." March 13, 2018  
"The Texas Primary Two-Step: Veterans and Public Office." March 6, 2018  
"Veterans Snapshot, 2017." November 6, 2018  
"Macron and Trump: Two Peas in a Pod?" With Gary Schmitt. August 24, 2017  
"Five Things to Think About with VA Reform." April 27, 2017  
"Flag Burning and the Difference Between Speech and Expression." November 30, 2016  
"Veterans in the 115th Congress." November 18, 2016  
"What Political Scientists, Lawyers, and the Military Can Do to Strengthen Civil Society." August 30, 2016  
"What Rethinking the Professions Has Got to Do with the Democratic Order." August 29, 2016  
"When it's Democracy Itself They Disavow." August 22, 2016  
"Democratic Bias at the Exit Polls?" May 10, 2016  
"Serving after Serving: Veterans in State Public Office." April 12, 2016  
"Postscript: Debating Women and the Draft in 2016." March 9, 2016  
"Reconsidering Women, the Draft, and the Duties of Citizenship, Part III." March 7, 2016  
"Reconsidering Women, the Draft, and the Duties of Citizenship, Part II." February 29, 2016  
"Beyond the PC'ing: Reconsidering Women, the Draft, and the Duties of Citizenship." February 26, 2016  
"The Problems with Presidents and Heroes." February 12, 2016  
"Assessing Lincoln on the Anniversary of his Birth." February 11, 2016  
"On Women and Military Combat." December 8, 2015  
"Veterans in Public Office." November 10, 2015  
"The Social Health of Post-9/11 Veterans." July 15, 2015  
"Framing Liberty." July 3, 2015  
"Getting America's Narrative Right: The APUSH Framework Debate." June 26, 2015  
"A Nation's Flag, a National Idea." June 10, 2015  
"Malaise among Medics: Doctors Desire Vocational Purpose." June 5, 2015  
"A Generational Passing of the Torch is Underway in the Veterans' Community." May 25, 2015  
"'Broken' No More: Military Veterans are Civic Assets, Data Show." May 1, 2015  
"Veterans: An Endangered Species?" December 12, 2014  
"Americans 'Surprisingly Uncertain' What Their Branches of Government Are." September 19, 2014  
"'This Constitution...Because I am not Sure, That it is not the Best.'" September 18, 2014

"US Military Enlistment Rates by State: A Texas-Sized Difference." July 22, 2014

"China's Policemen Get New Parisian Beat." June 23, 2014

"Millennial Courage." May 23, 2014

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## *Multimedia*

### **Livestreams**

"Blurring the Line: Politics and the Military in a Post-9/11 America." AEI Public Event, November 2019

<https://www.aei.org/events/blurring-the-line-politics-and-the-military-in-a-post-9-11-america/>

"The value of our veterans: A conversation with Rep. Mike Levin (D-CA) and Rep. Brad Wenstrup (R-OH) on reforming the VA." AEI Public Event, July 2019

<https://www.aei.org/events/the-value-of-our-veterans-a-conversation-with-rep-mike-levin-d-ca-and-rep-brad-wenstrup-r-oh-on-reforming-the-va-2/>

"Reforming the VA by empowering veterans: A conversation with Rep. Brad Wenstrup (R-OH)." AEI Public Event, June 2018

<https://www.aei.org/events/reshaping-the-veteran-narrative-with-the-department-of-veterans-affairs-a-conversation-with-rep-brad-wenstrup-r-oh/>

"Making citizens: A 'Sputnik moment' for civic education?" AEI Public Event, February 2017

<https://www.aei.org/events/making-citizens-a-sputnik-moment-for-civic-education/>

### **Research**

"Democracy Must Be Learned." Video Interview by Lintaro Donovan and Young-Bin Lee. 2nd Place Winner, C-SPAN Classroom's StudentCam documentary contest. C-SPAN, April 16, 2020.

"Veterans in State Legislative Chambers Map, 2020." AEI, February 24, 2020

"VA Mission Act Access Map." AEI, May 7, 2019

"Veterans and their Continuing Service," In 60 Seconds Video Series. AEI, November 12, 2018

"Veterans: An Underutilized National Resource Graphic." With Karlyn Bowman. AEI, November 12, 2018

"Public Perceptions of American Veterans After 9/11," In 60 Seconds Video Series. AEI, September 11, 2018

"The Meaning of Memorial Day," In 60 Seconds Video Series. AEI, May 28, 2018

"Veterans in American Legislatures Map." AEI, November 11, 2016

"Veterans in American Legislatures Graphic." AEI, November 7, 2016

"Veterans in Public Office Graphic." AEI, November 13, 2015



## **Notable Briefings and Speaking Engagements**

### **"Understanding What We Know & Don't Know about the Second Largest Federal Agency."**

Private briefing about the VA and the state of veterans policy to staff members of the Senate Budget Committee. May 6, 2020

### **"A Sea-Change For Veteran Education Benefits? A Conversation about B.O. vs Wilkie."**

Inaugural Veterans in Higher Education Symposium. Hosted by the Student Veterans of America, Bill & Melinda Gates Foundation, Lumina Foundation. March 2, 2020

### **"The Case of All Cases to Upend Education Benefits? B.O. vs Wilkie."**

A private, off the record briefing with military and veteran stakeholders on the B.O. vs Wilkie case. American Enterprise Institute, February 9, 2020

### **"Veterans Population Demographics: Challenges and Opportunities."**

A private briefing to members of the Senate Veterans Affairs Committee and of the Small Business Advocacy Office, and to select Senate staffers. Capitol Hill, January 24, 2020

### **"Building Strong Civil Societies: Youth Achievement & Civic Education."**

A private briefing for international visitors specializing in civic engagement & civic activism sponsored by the Department of State International Visitors Leadership Program (IVLP). January 15, 2020

## **"Capitol Hill Town Hall: Politics & Policy Affecting Veterans"**

Student Veterans of America Annual Conference. Los Angeles, CA, January 4, 2020

## **"Military Veteran Support and Advocacy in and out of War Zones."**

Private briefing to Ukrainian Delegation specializing in civil-military affairs and veterans policy sponsored by the Department of State International Visitors Leadership Program (IVLP). November 4, 2019

## **"Understanding the Politics of Veterans (and VA) Policy."**

A private, off the record dinner briefing with Senate Veterans Affairs Committee staff, House Veterans Affairs Committee staff, and individual member office's staff. AEI, October 24, 2019

## **"Separating Fact from Fiction: The History of VA and Veterans Policies."**

A private briefing to members of the White House Domestic Policy Council. The White House, October 16, 2019

## **"You Can't Reform What You Don't Know: The Surprising Lack of Veterans Policy Scholarship"**

Private Briefing with Boeing Government Operations and veterans policy and employment stakeholders. Boeing, October 8, 2019

## **"The State of the VA and Veterans Policy"**

A briefing for then-presidential candidate, Congressman Seth Moulton and staff. July 2019

## **"From a Social Deficit to a Social Asset Model: Restoring Dignity and Civic Purpose to our Veterans"**

2019 AEI Leadership Network Summit Session. April 26, 2019

## **"Economic Opportunity, Transition Assistance, and the 21st Century Veteran: Reforming VA with a Fourth Administration"**

A private briefing for Senate staffers about economic opportunity and veteran well-being through VA institutional and bureaucratic reform. Capitol Hill, April 26, 2019

## **"Towards a Civil Society: Civic Literacy, Civic Engagement, and Civility in the 21st Century."**

Opening session of inaugural invite-only Civic Education Foundation Summit. Sponsored by AEI's Program on American Citizenship, The Constitutional Sources Project (ConSource), The Campaign for the Civic Mission of Schools, and the Robert R. McCormick Foundation. AEI, April 9-10, 2019

## **"Community Care, Veterans, and the VA."**

Keynote address to the Federal Section, American College of Cardiology Annual Meeting. New Orleans, LA, March 16, 2019

## **"Flag Pins and Shoulder Patches: Veterans, Statesmanship, and Society in Polarized Times."**

Visiting lecturer to upperclassmen cadets and staff, Department of Social Sciences, United States Military Academy West Point. February 19-21, 2019

## **"Electoral College: Stay, Go or Alternatives?"**

Rappaport Center for Law and Public Policy, Boston College Law School. Boston, MA, October 18, 2018

## **"Transforming the 'Broken Veteran' Narrative through a 21st Century VA."**

American Legion Centenary National Convening. Minneapolis, MN, August 2018

## **"Veterans, Citizenship, and Civil Society."**

Visiting Lecturer. Leadership and the American Presidency Program, The Ronald Reagan Presidential Foundation and Institute. Washington, D.C., July 17, 2018

## **"Second Service: Military Veterans and Public Office."**

Keynote address. Forty-First Annual Political Science Banquet and Induction Ceremony. Pi Sigma Alpha Theta



Iota Chapter, California State University. San Bernardino, CA, May 2017

### **"Better Arguments for American Democracy."**

Panelist, Citizen University 2017 National Conference. Seattle, WA, March 24, 2017

### **"Exploring Civic Learning as a Pathway to Equity and Opportunity."**

National Conference on Citizenship Annual Conference. Washington, D.C., October 2017

### **"American Amnesia: How the War on Government Led us to Forget What Made America Prosper."**

Panelist. New America. Washington, D.C., March 30, 2016

### **"Civility and Civic Education."**

Keynote Lunch Speech to the Republican Congressional Spouses Club. Washington, D.C., March 2016



## **Community and Professional Engagement**

"Strengthening the Transatlantic Alliance" Project, George C. Marshall Center for European Security Studies and the Hanns Seidel Foundation

- Aspen Institute Citizenship & American Identity Program, Facing History & Ourselves, and The Allstate Corporation,
- Better Arguments Project; Project Advisor
- Aspen Institute and the Fetzer Institute, The Devil's Advocacy Initiative; Project Advisor
- Civic Collaboratory/Citizen University; Member & Speaker
- Defense Innovation Advisory Corps Focus Group, Member
- NEH Grant, "Educating for American Democracy: A Roadmap for Excellence in History and Civics Education for All Learners;" Political Science/Theory SME
- We the Purple: The Purple Project for Democracy; Project Advisor and Participant
- Hertog Foundation, Hertog Fellow, Advanced Institutes and Weekend Leadership Seminars (Thucydides w/Donald Kagan; Great Statesmen of the 20th Century w/various)
- Professional Member, The Alexander Hamilton Society
- Summer Institute Fellow, The Public Interest Fellowship
- Madison Fellow, Robert H. Smith Center for the Study of the Constitution at James Madison's Montpelier



## **Languages**

French	★★★★★
Italian	★★★★★
Latin	★★★★★
Ancient Greek	★★★★★